



## Dan Marinangeli

EVP & CFO, TD Bank Financial Group

CIBC WORLD MARKETS FRONTENAC CONFERENCE September 30, 2004

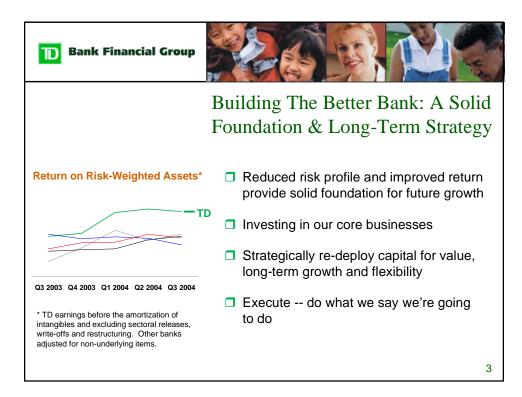


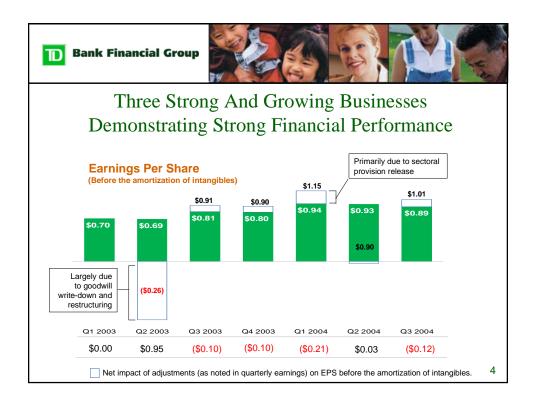
## Forward-Looking Statements And Other Information

This presentation contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements relating to anticipated financial and operating results, the companies 'plans, objectives, expectations and intentions and other statements including words such as "anticipate," 'believe, "plan," 'estpect, "intend," "will," "should," "may," and other similar expression. Such statements are based upon the current beliefs and expectations of TD Bank Financial Group's and Banknorth Group, Inc.'s management and involve a number of significant risks and uncertainties. Actual results may differ materially from the results anticipated in these forward-looking statements. The following factors, among others, could cause or contribute to such materially differences: change in general economic conditions; the performance of financial markets and interest rates; the ability to obtain governmental approvals of the transaction on the proposed terms and schedule; the dilute of Banknorth Group, Inc.'s shareholders to approve the transaction; disruption from the transaction making it more difficult to maintain relationships with clients, employees or suppliers; increased competition and its effect on pricing, spending, third-party relationships and revenues; the risk of new and changing regulation in the U.S. and Canada; acts of terrorism; and war or political instability. Additional factors that could cause TD Bank Financial Group's and Banknorth Group, Inc.'s results to differ materially from those described in the forward-looking statements can be found in the 2003 Annual Report on Form 40-F for TD Bank Financial Group and the 2003 Annual Report on Form 40-F for TD Bank Financial Group and the 2003 Annual Report on Form 40-F for ABnak Financial Group and the 2003 Annual Report on Form 40-F for ABnak Financial Group and the 2003 Annual Report on Form 40-F for ABnak Financial Group and the 2003 Annual Report on Form 40-F for ABnak Financ

Portions of this communication relate to the proposed merger transactions involving the acquisition by TD Bank Financial Group of 51% of the outstanding common stock of Banknorth Group, inc. In connection with the proposed transactions, a combined registration statement on Form F-4 and S-4 containing a proxy statement/prospectus will be filed with the Securities and Exchange Commission. Shareholders of Banknorth Group, Inc. are urged to read the proxy statement/prospectus regarding the proposed transaction when it becomes available, because it will contain important information. Shareholders will be able to obtain a free copy of the proxy statement/prospectus, as well as other filings containing information about TD Bank Financial Group and Banknorth Group, Inc., without charge, at the Securities and Exchange Commission's Internet site (http://www.sec.gov). Copies of the proxy statement/prospectus and the filings with the Securities and Exchange Commission that will be incorporated by reference in the proxy statement/prospectus can also be obtained, without charge, by directing a request to TD Bank Financial Group 66 Wellington Street West, Toronto, ON M5K 1A2, Attention: Investor Relations 207-761-8517.

TD Bank Financial Group, Banknorth Group, Inc. and their respective directors and executive officers and other persons may be deemed to be participants in the solicitation of proxies in respect of the proposed transaction with Banknorth. Information regarding TD Bank Financial Group's directors and executive officers is available in its Annual Report on Form 40-F for the year ended October 31, 2003, which was filed with the Securities and Exchange Commission on December 15, 2003, and its notice of annual meeting and proxy circular for its 2004 annual meeting, which was filed with the Securities and Exchange Commission on February 17, 2004, and information regarding Banknorth Group, Inc.'s directors and executive officers is available in Banknorth's proxy statement, which was filed with the Securities and Exchange Commission on March 17, 2004. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement/prospectus and other relevant materials to be filed with the Securities and Exchange Commission when they become available.









# Focused On Fulfilling Our Shareholder Responsibilities



- Increased dividend payout ratio last year to 35-45%
- Earnings growth drives dividend growth with quarterly dividends paid increasing \$0.08 or 12.5% in fiscal 2004
- Repurchased 7.6MM shares in 2004 to offset dilution of DRIP and stock options

\* \$0.02 dividend increase announced in Q3 2004 and payable in Q4 2004

5

## Bank Financial Group



## Focused On Aggressively Pursuing Our Organic Growth Opportunities

### Net Income (MM\$)

(Earnings before amortization of intangibles, excluding 2003 write-downs and restructuring)



- Wealth Management
- Wholesale Banking
- \* YTD =nine month period ending July 31

#### Personal & Commercial

- Build the better bank
- Grow under-penetrated businesses: small business, commercial banking, insurance

#### Wealth Management

- Build advice-based channels
- Organically grow TD Waterhouse USA

#### Wholesale

- □ Grow Canadian full service investment bank
- Expand in niche global capital markets





# Building The Better Bank: Strategic Execution And Operating Excellence

Personal & Commercial
Net Income (\$MM) and ROIC (%)
(Earnings before amortization of intangibles)



- Deliver superior service and leverage into premium customer experience based brand
- ☐ Improve customer retention and attraction, and increase business with each customer
- Leverage large retail base to improve cross-sell rates
- Exploit core competency in expense management and process optimization

7







## Maintain Gap Between Revenue Growth And Expense Growth



- Tough day-to-day cost management
- Invest in process re-engineering to reduce errors and permanently lower costs
- Strategy focuses on eliminating extraneous activities, duplication, and redundancy
- Objectives of cost and process optimization:
  - improve customer satisfaction
  - maximize amount of employee time spent on revenue generating activities

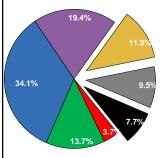
\* Reported, including Laurentian (Q1 2004) and Liberty Mutual (Q2 2004) acquisitions. Note: For nine month period ending July 31, 2003, P&C's efficiency ratio was 59.0%.





## **Tactics For Growing Under-Penetrated Businesses**

#### P&C % Revenue By Key **Product Segment - F2003**



Real Estate
Consumer Lending
Commercial Banking ■ Personal Deposits
■ Small Business Banking
■ Insurance (net of claims)

### Small Business Banking

□ Leverage strong retail drivers (coverage, hours, CSI) and large retail customer base

#### Commercial Banking

Follow more segmented and focused approach to sales -- three distinct businesses and strategies

#### Insurance

- ☐ Life Insurance: Best creditor insurance penetration rate and direct sales of living benefits products
- □ Property & Casualty: Low cost direct insurance model produces superior ROE and growth

9



### Bank Financial Group





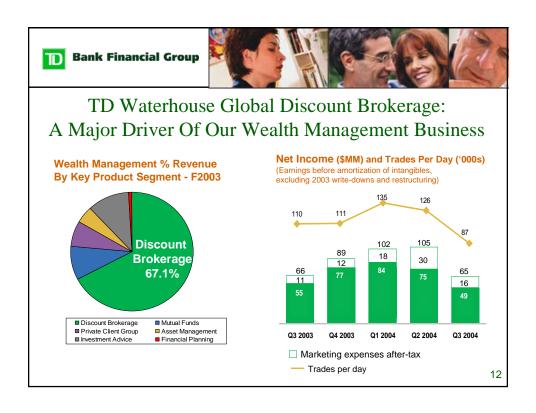
## Expense Control Is Key In Slow Growth / Declining Margin Retail Environment

#### Nine Months YTD 2004 vs. Nine Months YTD 2003

	TD Bank Reported	TD Bank Adjusted <sup>*</sup>	Canadian Peer Average**
Revenue	5.6%	3.8%	3.1%
Expenses	4.5%	1.2%	3.0%
Revenue-Expense Gap	1.1%	2.6%	0.1%
Credit Losses	(14.2)%	(14.2)%	10.2%
Net Interest Before Taxes	11.9%	11.9%	1.0%
Net Income	15.5%	15.5%	2.3%
Net Income F2003 vs. F2002	14.6%	N/A	6.2%

 $^\star$  Excluding Laurentian (Q1 2004) and Liberty Mutual (Q2 2004) acquisitions. \*\* Peers include: RBC, BNS, CM and BMO.









# Pursuing Strategic Advantage Of TD Waterhouse's Solid Position In U.S. Discount Brokerage

- Our differentiating business model occupies sweet spot in the U.S.
  - branches
  - mutual funds
  - advisor services
- Strategic position and business model
  - allows us to attract full-service brokerage clients
  - yields higher assets per customer and more consistent profit stream

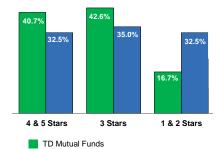
13





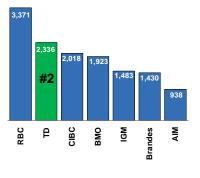
## Highly Ranked TD Mutual Funds Make Significant Contribution To Wealth Management Business

TD Mutual Funds By Morningstar Rating (July 2004)



All Morningstar Rated Funds

Canadian Mutual Fund - YTD 2004 (\$MM) Net Sales Rankings - Long-Term Funds







## Building A Scaleable And More Profitable Business In Canada

#### **TD Financial Planners**



- Take out costs and invest to realign Canadian platform
- Continue to integrate wealth offering-- a singularly branded experience
- Leverage our client bases to increase asset growth
- Increase advisory network
- Shift from transaction-based to more fee-based revenue

\* YTD =nine month period ending July 31

15

## Bank Financial Group



# A Simple Wholesale Strategy Focused on Economic Return

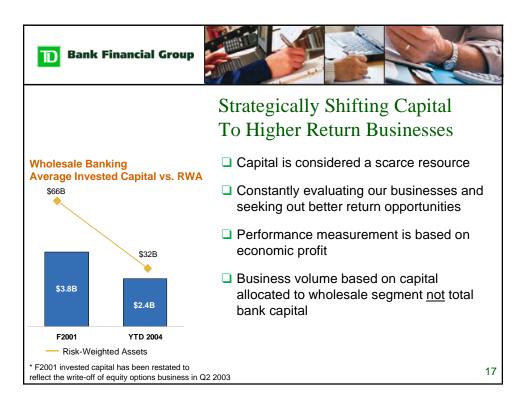
### Wholesale Banking Net Income (\$MM) and ROIC (%)

(Earnings before amortization of intangibles, excluding 2003 write-downs and restructuring)

27.9% 27.5%



- Aggressively grow leading full service investment bank in Canada
- Operate as a niche investment bank outside Canada, leveraging product/ service expertise
- Strategically allocate capital to high ROE businesses
- □ Proactive management of credit risk







## Significant Opportunity For Growing Leading Full Service Investment Bank In Canada

#### Strategy

Continue to aggressively grow domestic full service franchise

#### ■ Strengths and Opportunities

- Strength in execution
- Vast breadth of products, services and expertise
- □ Substantial room to grow market share (e.g. M&A, equity underwriting)

#### Gaps

- Lack of retail placing power with small full service advisory team
- Takes time to build investment banking relationships, reflecting the long sales cycle





# Expanding Platform As A Global Niche Player

### Strategy

- Grow niche investment bank outside Canada, leveraging product / service expertise
- Focus on investor client not corporate borrowing clients
- Target derivative markets

### Strengths and Opportunities

- Strong credit products business
- Expertise in customized structured solutions for institutional clients
- Small size facilitates creative flow and thinking across organization

#### Gaps

On-going build of risk infrastructure and resulting expense pressure

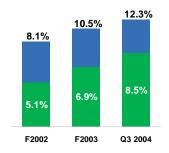
19





# Translating TD's Growing Capital and Financial Strength Into Future Earnings

## Tier 1 Capital and Tangible Common Equity Ratios



Tangible common equity ratio

- ☐ Core businesses will continue to grow and generate capital
- □ Banknorth geographically diversifies
   TD's earnings and increases retail mix
- □ Banknorth transaction provides outlet for our excess capital and clarifies our longterm growth strategy
- Projected capital ratios at close of Banknorth transaction:
  - ☐ Tier 1 capital ratio = 9.3%
  - ☐ Net tangible common equity ratio = 6.2%





### Banknorth: A New Growth Platform

**Solid Franchise With 389 Branches and 548 ATMs** Located in Northeastern U.S.



- Why Banknorth?
  - best in class management
  - excellent record of value creation
  - great operators
  - motivated for future growth
  - a scale franchise in attractive markets
  - acquisition strategy into attractive Northeastern U.S. markets continues
  - TD can both fund and assist Banknorth's move to the next level

21



Bank Financial Group



## Acquisition Of Banknorth Supports TD's Long-Term Growth Strategy

- Allows for acquisition of a franchise with critical mass
- Allows for the transaction to be immediately accretive
- ☐ Allows TD to continue doing larger accretive acquisitions
- Supports Banknorth's and TD's growth strategies
  - Maintains strong local acquisition currency
  - Supports retention and motivation of best in class management
  - □ Banknorth, with TD's backing, can step up size of future expansion
  - □ TD capital ratios remain strong with significant ongoing capital generation





### Illustrative Business Segment Earnings\*



## Strategically Building The Better Bank

- Three core businesses -- going to four
  - each fundamentally strong,
  - each contributing to valuation
  - each with growth opportunities
- Solid earnings generation creates
  - shareholder value
    - financial flexibility
- Re-deploying our capital for strategic options and long-term growth
  - Banknorth offers significant vehicle for future growth in U.S.

\* TD segment Q3 2004 net income plus Banknorth's Q2 2004 net income

23



### **Bank Financial Group**





## Dan Marinangeli

EVP & CFO, TD Bank Financial Group

CIBC WORLD MARKETS FRONTENAC CONFERENCE September 30, 2004